



Livable Cities Lab

From Plans to Outcomes: Delivering Resilient Cities

ACEN is the renewable energy platform of the Ayala Group

CORE VALUE DRIVERS



Ownership: 59%¹

One of the fastest growing energy companies in the region, aspiring to be the largest listed renewables platform in Southeast Asia

Market cap³: ~US\$1.6 Bn



Ownership: 52.4%²

Leading property developer in the country with solid track record of developing large-scale, mixed-use, and sustainable estates across over 12,000 hectares of landbank

Market cap³: ~US\$6.2 Bn



Ownership: 44.3%²

Among the top three banks in the country with established leadership in new banking technology and sustainable financing

Market cap³: ~US\$10.6 Bn



Ownership: 30.6%²

Digital platform with market leadership in telecommunications and fintech and major interests in digital marketing solutions, venture capital funding, etc.

Market cap³: ~US\$3.8 Bn

Emerging Businesses



Portfolio Investments



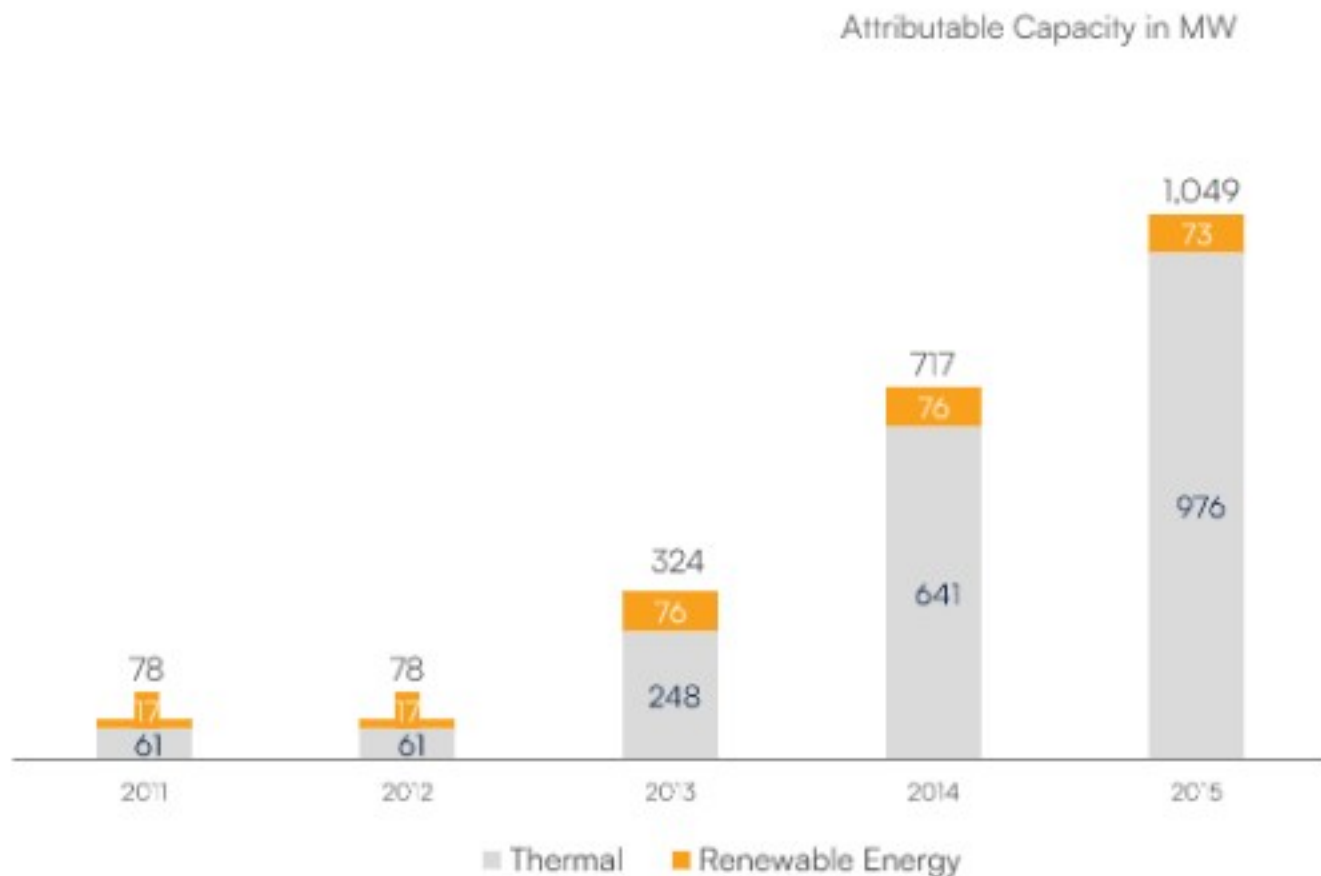
1. Ownership held by AC Energy and Infrastructure Corp. (ACEIC), a wholly-owned Ayala subsidiary, after distribution of property dividends, as of Public Ownership Report 31 July 2025.
2. As of 31 July 2025, ALI includes Mermac, Inc. share; BPI includes Lionide Holdings, Inc. share.
3. Market capitalization from Philippine Stock Exchange data as of 30 September 2025; exchange rate of PHP 57.250 = USD 1



2011-2015

Building the platform, from zero to 1000 MW

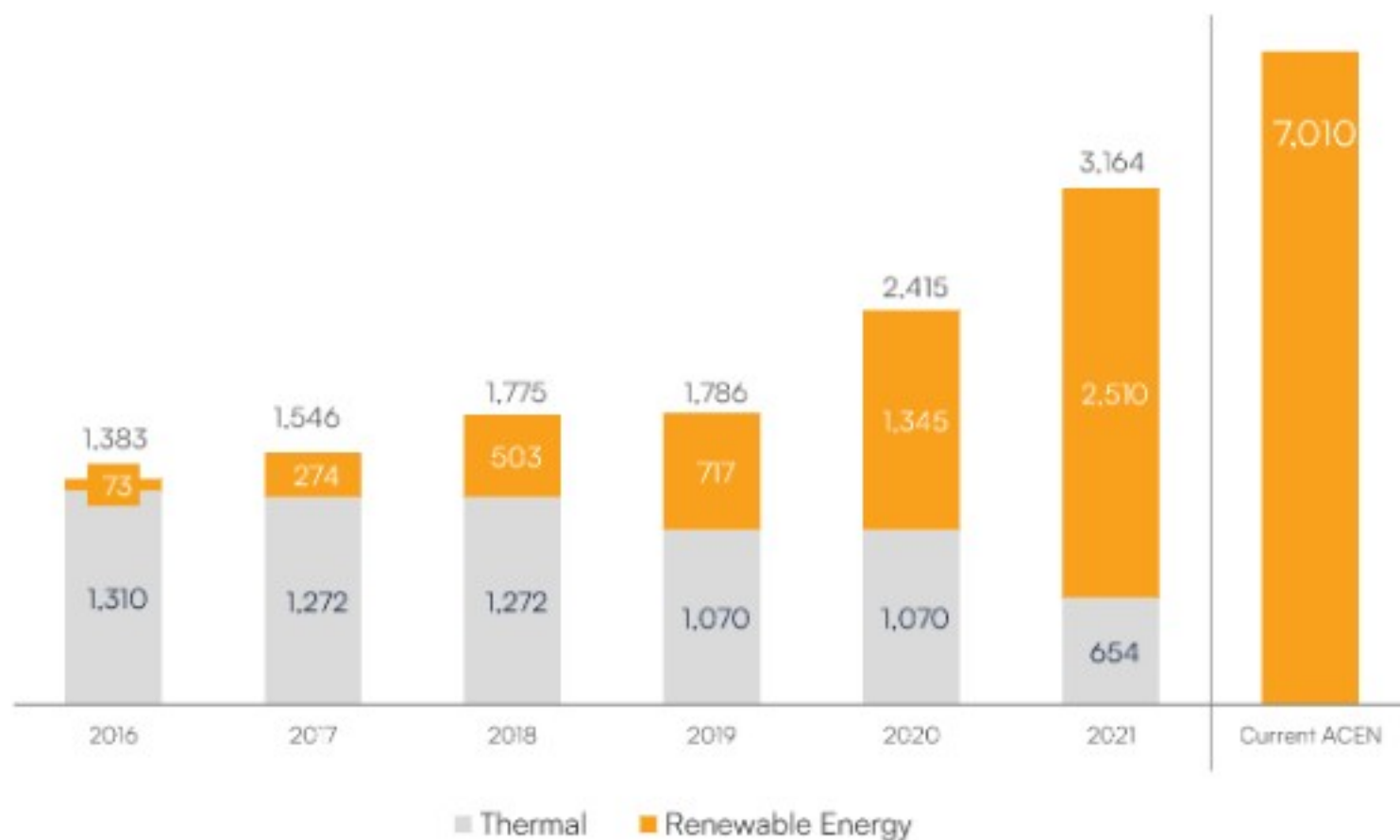
- Leveraged strategic partnerships
- Focused on the Philippines
- Disproportionate investment in thermal



2016-Current

Transforming to be Asia Pacific's leading renewables platform

- Divest thermal and scale up renewables
- Regional expansion
- Acquisition of renewables platform

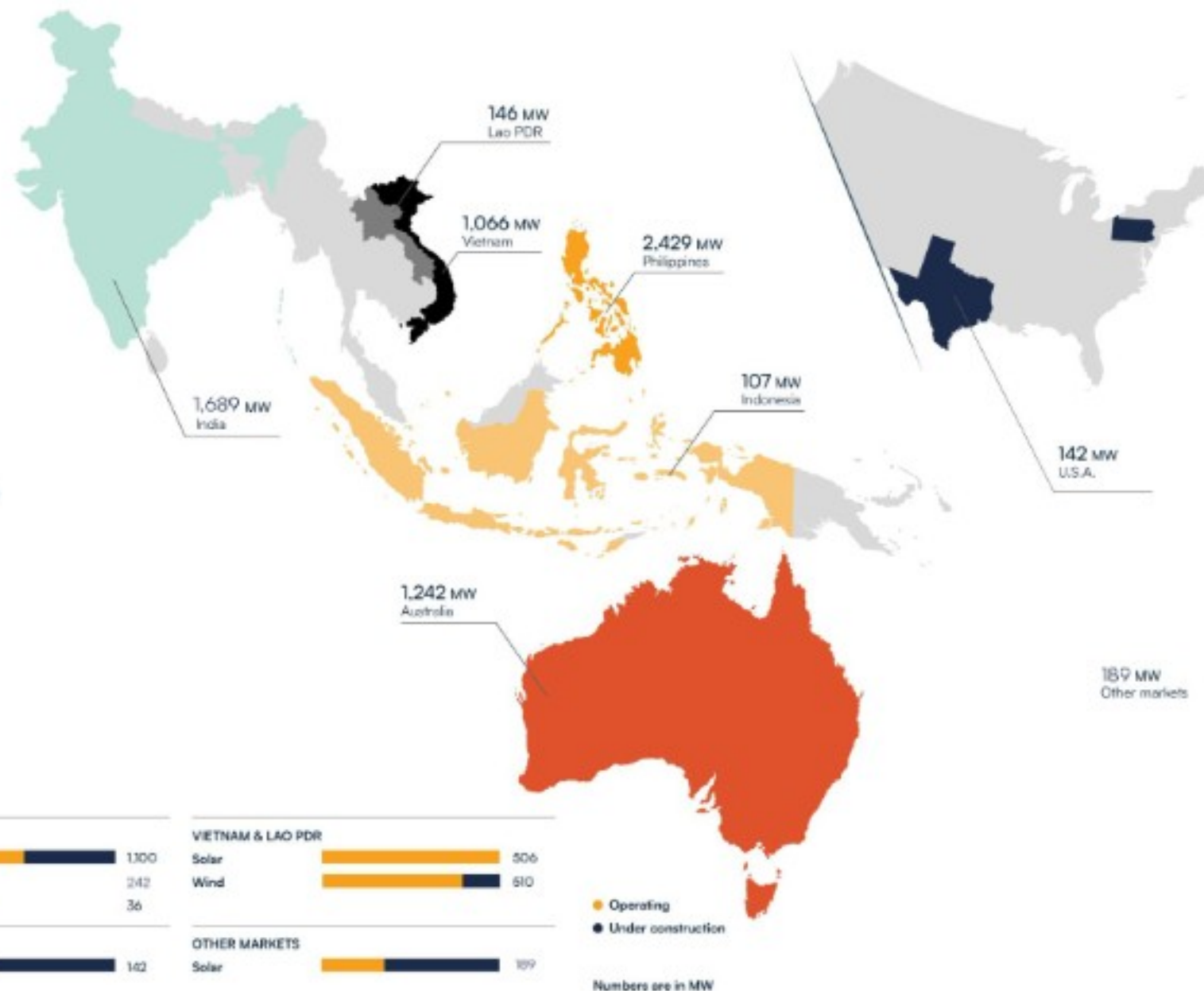


GEOGRAPHIC PRESENCE

Attributable renewables capacity

7 GW

› Projects in operation, under construction and with signed agreements



PHILIPPINES		
Solar	<div><div style="width: 100%;"></div></div>	1,439
Wind	<div><div style="width: 100%;"></div></div>	941
Geothermal	<div><div style="width: 100%;"></div></div>	8
Battery	<div><div style="width: 100%;"></div></div>	40

AUSTRALIA		
Solar	<div><div style="width: 100%;"></div></div>	1,042
Battery	<div><div style="width: 100%;"></div></div>	200

INDONESIA		
Geothermal	<div><div style="width: 100%;"></div></div>	107

INDIA		
Solar	<div><div style="width: 100%;"></div></div>	1,300
Wind	<div><div style="width: 100%;"></div></div>	242
Battery	<div><div style="width: 100%;"></div></div>	36

UNITED STATES		
Wind	<div><div style="width: 100%;"></div></div>	142

VIETNAM & LAO PDR		
Solar	<div><div style="width: 100%;"></div></div>	506
Wind	<div><div style="width: 100%;"></div></div>	610

OTHER MARKETS		
Solar	<div><div style="width: 100%;"></div></div>	189

Our Philippine assets

We continue to tap into abundant renewable energy resources in the Philippines—from solar and wind to geothermal—to help fast-track the country's transition to a low-carbon future.

over 2.4 GW
of renewables capacity

10
solar farms

6
wind farms





In 2021, Ayala group committed to reach Net Zero greenhouse gas emissions by 2050 or earlier

ACEN completed its **Net Zero roadmap** aligned with climate-science 1.5°C pathway.

Key Milestones

Completed the world's first market-based **Energy Transition Mechanism** (ETM) for the early retirement of 246 MW coal plant, South Luzon Thermal Energy Corporation, by 2040

Transition its generation portfolio to **100% renewables by 2025**

Disaster Preparedness and Planning



Lessons from Typhoon Odette

Operational & Employee Challenges

- Widespread power outages across Visayas
- Isolated employees with no means of communication
- Most areas offline, cash-only transactions; limited access to basic needs



ACEN's Immediate Response

- Deployed relief goods and essential supplies to affected employees
- Provided financial assistance to support cash-based transactions
- Sent satellite phones to restore communication



ACEN incidents are handled in three levels

Level 3 Ayala-Wide Resources

- Incidents that require resources outside the Ayala group
- Incidents that may require coordination with national government agencies
- Managed by the **Crisis Management Team**
- Led by the **Crisis Commander**

Level 2 ACEN-Wide Resources

- Incidents that require corporate resources (including AC network)
- Managed by the **Incident Management Team**
- Led by the **Incident Commander**

Level 1 Site Resources

- Incidents that can be managed using site resources
- Managed by the **Emergency Response Team**
- Led by the **Site Commander**

Alert Levels

LEGEND:

SC — Site Commander
ERT — Emergency Response Team
IC — Incident Commander

IMT — Incident Management Team
CC — Crisis Commander
CMT — Crisis Management Team

CONDITION	GREEN	BLUE	YELLOW	ORANGE	RED
	Normal operating conditions	Minor Risk Incidents	Moderate Risk Incidents	Major Risk Incidents	Severe Risk Incidents
LEVEL 1	-	ERT on Stand-by	ERT ACTIVATED	ERT Supports	ERT Supports
LEVEL 2	-	-	-	IMT ACTIVATED	IMT Supports
LEVEL 3	-	-	-	CMT on Stand-by	CMT ACTIVATED

Yellow Alert are Level 1 (L1) incidents that can be handled with site resources.

Orange Alert are Level 2 (L2) incidents that are more complex and require deployment of resources from other ACEN sites or ACEN head office.

Red Alert are Level 3 (L3) incidents that can result to significant reputational impact to ACEN and require close coordination with the Ayala Group of Companies or national government agencies.

Disaster Response and Recovery



Disaster Response and Recovery

ACEN swiftly mobilizes support for host communities impacted by major disaster events

Earthquake Response

Following the 6.9-magnitude Cebu earthquake, ACEN provided immediate assistance to 200 families in Brgy. Villahermosa, Tabuelan. Relief packs were delivered to help the community recover from the sudden impact of the quake.



Typhoon Response and Recovery

ACEN deployed relief teams across multiple municipalities affected by Typhoons Tinio and Uwan, distributing essential goods and supplies and supporting LGU-led recovery efforts. A total of 17,902 individuals were reached.



Disaster Response and Recovery

ACEN works closely with LGUs to strengthen community resilience ahead of major weather events.

Ahead of Typhoons Uwan and Tinio, the NLR site opened its Temporary Evacuation Center to residents from Sitio Aprot and Sitio Ayoyo. ACEN also participated in LGU-led pre-disaster risk assessments, ensuring alignment of response plans and readiness measures.



Disaster Response and Recovery

Beyond typhoons and earthquakes, ACEN provides on-ground operational support to ensure communities can safely recover from a wide range of disasters.

Road Clearing & Access Restoration

ACEN deploys heavy equipment to remove debris and reopen blocked roads, ensuring LGUs, responders, and residents regain safe access to affected areas.



Wildfire Suppression

ACEN's Forestry and Emergency Teams coordinate with government agencies to contain wildfires using direct attack methods, preventing further spread and protecting nearby communities.



Disaster Response and Recovery

Support to LGUs for 69 kV Line Rehabilitation

ACEN is supporting INEC and the LGUs of Pasuquin and Pagudpud in restoring 30 poles of the 69 kV line after insulators in the area were found corroded from sea exposure.





Thank you